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FYI

ADDA

DDA

10 FEB  
1986

(DDA Registry for File)

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~~SECRET~~DDA 86-~~3337~~0337  
18 February 198625X1 MEMORANDUM FOR: [REDACTED]  
Chief, Administration Division/OTE

25X1 ATTENTION: [REDACTED]

FROM: [REDACTED]  
Executive Officer to the DDA

25X1 SUBJECT: Arrangements for the DDA Conference [REDACTED]

TRANSPORTATION

We are asking HOME/OL to set up van transportation, moving the office directors from the front of the Headquarters building at 10:30 a.m. arriving [REDACTED] for a 11:00-11:15 a.m. wheels up. No transportation support from OTE is required at this time. You mentioned that we will return on the "regular" flight on 26 February. I assume this flight will depart at 1515 hours. We will ask HOME/OL to provide return transportation on 26 February [REDACTED] to Headquarters. The following are passengers for both flights:

Mr. Richard J. Kerr, DDA  
Mr. James H. McDonald, ADDA  
Mr. Robert W. Magee, D/OP  
Mr. William F. Donnelly, D/OIT

25X1 Mr. Kerr and Mr. McDonald will travel to and from [REDACTED] in the  
25X1 DDA's official sedan. We understand that [REDACTED] is speaking [REDACTED]  
25X1 [REDACTED] the evening of 24 February remaining overnight and will join us at  
25X1 [REDACTED] on 25 February. He will be returning with us on the return flight  
25X1 26 February. Because the airplane is limited to 14 passengers and their  
luggage, it is necessary that two of the participants drive their vehicles.

~~SECRET~~

S E C R E T

ROOM ASSIGNMENTS

25X1 Recommended room assignments are shown on the attached [redacted] layout.

EATING ARRANGEMENTS

25X1 We defer [redacted] to select the menus for our conference. We will be  
25X1 pleased to eat [redacted] those meals which are being served at the dining  
25X1 hall. We prefer to eat all meals [redacted] but if this creates a hardship  
on your staff, we could go to the dining hall.

25X1 We would like a happy hour, cash bar, from 1730 to 1830 hours on  
25 February. We defer [redacted] for the hors d' oeuvres and to provide a bar  
steward. Please let me know the estimated cost of the hors d' oeuvres so that  
I can compute how much to collect from each participant prior to our departure.

CONFERENCE ROOM EQUIPMENT

In the conference room, we will need a viewgraph and butcher paper with stand. No other special conference room equipment or supplies are anticipated at this time.

CONFERENCE COST

25X1 Charge appropriate conference cost to Fan # 62700010 and forward it to  
[redacted] DDA Management Staff, 7D10 Headquarters.

CONFERENCE COORDINATOR

25X1 I will serve as the conference coordinator along with [redacted] You can  
25X1 reach me on extensions [redacted]

## Attachments:

- 25X1 A. Room Layout - [redacted]  
B. Objectives/Agenda for the  
DDA Management Conference

25X1 ORIG:EXO/DDA [redacted] (18 February 1986)

## DISTRIBUTION:

- Original - Addressee w/atts
- 1 - DA/Plans w/atts
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S E C R E T

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AGENDA FOR DDA MANAGEMENT CONFERENCE  
25-26 FEBRUARY 1986

DAY 1

B

1100 hours

Report National Airport

25X1

1145 hours

Arrive

1200 hours-1300 hours

Lunch

1300 hours-1330 hours

The Budget Environment: The Agency Perspective

- What happened during the big build-up FY1980-86? How did the DA fare compared to other Directorates? Where did the DA increased funds go?
- What are the cuts for FY1986 and the planned growth in new initiatives for FY1986-87 in the other Directorates?
- How much room is likely in FY1988 for new initiatives? Prospects for real cuts in FY1988? What about personnel cuts or base tax? How would it work? What would it mean? What are budget assumptions regarding personnel growth for DA and the Agency? (O/COMPT and ODDA)

25X1

1330 hours-1510 hours

How did you spend your resources in FY1985? The data we asked you to submit to the DDA/MS (see DA memo 86-0148, dtd 22 Jan 86) should aid you in this effort, i.e., where were your major resources directed? In each of your presentations we suggest that you use up to four vu-graphs to summarize your resource spending profile, including base, ongoing, and new, if applicable. (Five to ten minutes per presentation)

(Office Directors)

1510 hours-1530 hours

Break

1530 hours-1550 hours

Analysis of how the DDA resources aggregate for FY1985 and FY1986. (ODDA)

25X1

C O N F I D E N T I A L

1550 hours-1730 hours

Key Topics:

Assume you get 1986 minus cuts already taken, and 1987 minus 10% NPS of budget submitted, and 1988 minus 10% of base and ongoings, plus very few new initiatives. Presentations should address Directorate not just office involvement in these activities, provide funding and resource statements with emphasis on currently approved and projected funding levels, and identify shortfalls. Obviously, the value of programs to the Agency and Directorate should be discussed. Shortfalls in funding, the implications of success and failure, and discussion of the priority of the specific activity relative to other DA programs also should be considered. Elements of each major activity should be ranked in terms of how essential it is and what, if anything, could be trimmed, delayed or eliminated. (15 to 30 minutes, including discussion)

- Communications Recapitalization--foreign and domestic (including Headquarters Compound). (OC, OIT)  
(D/OC)
- Technical Security. (OS, OIT, OC)  
(D/OS)
- Facilities (new and old buildings--support for them). (OL, OS, OIT, OC)
- Personnel (recruiting and processing). (OP, OS, OMS, but activities of all offices--OC, OIT, OIS, etc.)  
(D/OP)
- Corporate data bases and decision support system--one's view of where we are going in each office and implications for DA and Agency. (OIT, OP, OF, OL, OMS, OS, OTE, and O/Compt)  
(D/OIT)
- Training. (OTE & Office sponsored)  
(D/OTE)

C O N F I D E N T I A L

**C O N F I D E N T I A L**

DAY 2

|                       |  |
|-----------------------|--|
| 0830 hours-1000 hours | Key Topics (continued)   |
| 1000 hours-1015 hours | Quick review of FY1988 new initiative list.<br>(DDA)   |
| 1015 hours-1030 hours | Break  |
| 1030 hours-1130 hours | The consequences of cutting your budget by 17%<br>in FY1987-88 with no personnel adds in either<br>year. An assumption being that there is<br>commensurate budget reduction in the other<br>Directorate's programs. (Open discussion--no<br>presentations)<br>(Office Directors) |
| 1130 hours-1200 hours | A new budget, programming approach?<br>(D/OTE)   |
| 1200 hours-1300 hours | Lunch  |
| 1300 hours-1400 hours | Where should the DA be headed? How to get<br>there?<br>(DDA)   |

**C O N F I D E N T I A L**